

## 2019-2020 Budget Detail

Service with Elements		Year to date			Outturn Forecast			Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		Budget to 30th June £	Actual to 30th June £	Variance to 30th June £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/20 £	
STRATEGIC MANAGEMENT								
Chief Executive : Alex Parmley								
Service Manager: Alex Parmley								
MANAGEMENT BOARD (DMB)	Expenditure	177,478	138,505	(38,973)	709,910	709,910	0	<i>The majority of the underspend to date is in respect of the training budget, it is anticipated that the budget will be spent by year end.</i>
	Income	(17,500)	(29,484)	(11,984)	(17,500)	(17,500)	0	
Portfolio Holder: Cllr Val Keitch	TOTAL	159,978	109,021	(50,957)	692,410	692,410	0	
Service Manager: Sara Kelly								
TRANSFORMATION (DMT)	Expenditure	(12,500)	(551,364)	(538,864)	(50,000)	(50,000)	0	<i>The variance is due to a 2018/19 year end accrual for pension strain costs that are paid over a three period but accounted for in 2018/19. 2019/20 expenditure of circa £40K for the continuation of the programme will be funded from the transformation reserve</i>
	Income	0	0	0	0	0	0	
Portfolio Holder: Cllr Val Keitch	TOTAL	(12,500)	(551,364)	(538,864)	(50,000)	(50,000)	0	
TOTAL STRATEGIC MANAGEMENT	Expenditure	164,978	(412,859)	(577,837)	659,910	659,910	0	
	Income	(17,500)	(29,484)	(11,984)	(17,500)	(17,500)	0	
	TOTAL	147,478	(442,343)	(589,821)	642,410	642,410	0	
TOTAL CHIEF EXECUTIVE	Expenditure	164,978	(412,859)	(577,837)	659,910	659,910	0	
	Income	(17,500)	(29,484)	(11,984)	(17,500)	(17,500)	0	
	TOTAL	147,478	(442,343)	(589,821)	642,410	642,410	0	
COMMERCIAL SERVICES & INCOME GENERATION								
Director: Clare Pestell								
Arts & Entertainment								
Service Manager: Adam Burgan								
OCTAGON (GOC)	Expenditure	550,960	461,128	(89,832)	2,121,490	2,232,877	111,387	A positive start to the year for the Octagon Theatre aided by increased hiring's. Critical sales periods ahead but looking positive.
	Income	(468,209)	(789,417)	(321,208)	(1,833,660)	(1,950,563)	(116,903)	
Portfolio Holder: Cllr John Clarke	TOTAL	82,751	(328,289)	(411,040)	287,830	282,314	(5,516)	
WESTLANDS (GWL)	Expenditure	340,935	293,007	(47,928)	1,378,500	1,290,696	(87,804)	In year 3 of operation Westlands is showing steady and sustained growth with increases in room hire and the number of banquets, parties and wakes. The number of performances and audience attendance continue to grow. Expenditure will grow but will be matched and exceeded by the increase in income. Critical periods ahead but a solid and positive start to the year.
	Income	(286,570)	(333,395)	(46,825)	(1,221,040)	(1,135,235)	85,805	
Portfolio Holder: Cllr John Clarke	TOTAL	54,365	(40,388)	(94,753)	157,460	155,461	(1,999)	
TOTAL ARTS & ENTERTAINMENT	Expenditure	891,895	754,135	(137,760)	3,499,990	3,523,573	23,583	
	Income	(754,779)	(1,122,812)	(368,033)	(3,054,700)	(3,085,798)	(31,098)	
	TOTAL	137,116	(368,677)	(505,793)	445,290	437,775	(7,515)	
Environmental Services								
Service Manager: Chris Cooper								
STREETSCENE (KHT)	Expenditure	724,145	625,610	(98,535)	3,164,430	3,164,430	0	The budget currently shows a positive variance: this is primarily due to vacant posts although there has been some additional spend on agency staff. Some profiling of budgets is needed to reflect seasonal spend. There is some work that currently requires invoicing and when taken into consideration against
	Income	(237,070)	(188,506)	48,564	(1,448,540)	(1,448,540)	0	

Service with Elements		Year to date			Outturn Forecast			Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		Budget to 30th June £	Actual to 30th June £	Variance to 30th June £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/20 £	
Portfolio Holder: <b>Cllr Sarah Dyke</b>	TOTAL	487,075	437,104	(49,971)	1,715,890	1,715,890	0	commitments it indicates that the overall budget position at this time is a small but positive variance against profile.
WASTE & RECYCLING (KWT)	Expenditure	1,595,037	1,553,305	(41,732)	6,390,120	6,390,120	0	<i>The variance is due to a 2018/19 year end accrual for £43k in respect of settlement with Somerset Waste Partnership for last years contract, an invoice is expected for settlement once the SWP board has agreed the year end balances.</i>
	Income	(1,039,544)	(905,360)	134,184	(1,778,740)	(1,778,740)	0	<i>The variance is due to a 2018/19 year end accrual for £193K recylcemore surplus held by Somerset Waste Partnership. Garden Waste income has exceeding the 2019/20 budget by £22K at the end of quarter 1.</i>
Portfolio Holder: <b>Cllr Sarah Dyke</b>	TOTAL	555,493	647,945	92,452	4,611,380	4,611,380	0	
<b>TOTAL ENVIRONMENTAL SERVICES</b>	<b>Expenditure</b>	<b>2,319,182</b>	<b>2,178,915</b>	<b>(140,267)</b>	<b>9,554,550</b>	<b>9,554,550</b>	<b>0</b>	
	<b>Income</b>	<b>(1,276,614)</b>	<b>(1,093,866)</b>	<b>182,748</b>	<b>(3,227,280)</b>	<b>(3,227,280)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>1,042,568</b>	<b>1,085,049</b>	<b>42,481</b>	<b>6,327,270</b>	<b>6,327,270</b>	<b>0</b>	
<b>Income / Opportunity Development</b>								
Service Manager: James Dival/ Justine Parton								
INCOME/ OPPORTUNITY DEVELOPMENT (IOD)	Expenditure	131,650	151,632	19,982	430,300	430,300	0	Additional expenditure in respect of National Non Domestic Rates, a refund will be received on an element of this when the second floor is occupied.
	Income	(459,759)	(360,574)	99,185	(548,790)	(548,790)	0	Income less than profile to date however anticipated to be achieved by year end
Portfolio Holder: <b>Cllr John Clarke</b>	TOTAL	(328,109)	(208,942)	119,167	(118,490)	(118,490)	0	
<b>TOTAL INCOME/ OPPORTUNITY DEVELOPMENT</b>	<b>Expenditure</b>	<b>131,650</b>	<b>151,632</b>	<b>19,982</b>	<b>430,300</b>	<b>430,300</b>	<b>0</b>	
	<b>Income</b>	<b>(459,759)</b>	<b>(360,574)</b>	<b>99,185</b>	<b>(548,790)</b>	<b>(548,790)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>(328,109)</b>	<b>(208,942)</b>	<b>119,167</b>	<b>(118,490)</b>	<b>(118,490)</b>	<b>0</b>	
<b>Leisure, Recreation &amp; Tourism</b>								
Service Manager: Katy Menday								
COUNTRYSIDE (GCT)	Expenditure	154,750	185,903	31,153	608,070	608,070	0	Confirmation of agreed carry forward at Ninesprings café on an underspend from last year will offset tools and equipment purchases and reduce the variance on expenditure. Mis-code of £5,000 NNDR to be resolved. Expenditure on site improvements at Ham Hill is part of a parks improvement grant, journal to cover these £8,000 costs will be arranged.
	Income	(74,152)	(4,577)	69,575	(301,610)	(301,610)	0	Awaiting confirmation and then adjustment due to £80,000 of late grant income for Yeovil Country Park to resolve the income variance, bringing income back on track for the year. New ice cream licence fee for Ham Hill due in coming month.
Portfolio Holder: <b>Cllr Mike Best</b>	TOTAL	80,598	181,326	100,728	306,460	306,460	0	Anticipated on budget year end.
YEOVIL RECREATION CENTRE (GSP)	Expenditure	89,806	37,516	(52,290)	306,780	306,780	0	Expenditure as expected and underspend due to late transfer of quarterly maintenance costs to grounds team. Activities officer salary mis-code also explains underspend and will be resolved.
	Income	(39,469)	(40,284)	(815)	(125,580)	(125,580)	0	Income as expected for summer months; refurb at Galley café aims to improve income further.
Portfolio Holder: <b>Cllr Mike Best</b>	TOTAL	50,337	(2,768)	(53,105)	181,200	181,200	0	Anticipate on budget year end.
TOURISM & HERITAGE (GTR)	Expenditure	63,167	68,208	5,041	270,880	270,880	0	As a seasonal business the wages costs for the TICs are higher now and explain the variance on expenditure.
	Income	(24,167)	(9,482)	14,685	(96,670)	(96,670)	0	Income due throughout the summer to hit targets. Community Heritage Officer sessions are underway and invoices raised to secure income, confirmed grant funding for events and sessions will be claimed later in the year.
Portfolio Holder: <b>Cllr Mike Best</b>	TOTAL	39,000	58,726	19,726	174,210	174,210	0	Expected on budget year end.
<b>TOTAL LEISURE, RECREATION &amp; TOURISM</b>	<b>Expenditure</b>	<b>307,723</b>	<b>291,627</b>	<b>(16,096)</b>	<b>1,185,730</b>	<b>1,185,730</b>	<b>0</b>	
	<b>Income</b>	<b>(137,788)</b>	<b>(54,343)</b>	<b>83,445</b>	<b>(523,860)</b>	<b>(523,860)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>169,935</b>	<b>237,284</b>	<b>67,349</b>	<b>661,870</b>	<b>661,870</b>	<b>0</b>	

Service with Elements		Year to date			Outturn Forecast			Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		Budget to 30th June £	Actual to 30th June £	Variance to 30th June £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/20 £	
Property, Land & Development								
Service Manager: Robert Orrett								
BIRCHFIELD (CIBF)	Expenditure	10,990	7,038	(3,952)	64,290	64,290	0	Patterns of actual expenditure are uneven across the year. No current reason to forecast year end variation.
	Income	0	0	0	0	0	0	
Portfolio Holder: Cllr Sarah Dyke	TOTAL	10,990	7,038	(3,952)	64,290	64,290	0	
PROP LAND & DEV- CASE OFFICER (CICO)	Expenditure	69,038	60,747	(8,291)	276,150	276,150	0	Short term salary savings will be applied to consultant fee costs required to cover for vacancies.
	Income	0	0	0	0	0	0	
Portfolio Holder: Cllr Sarah Dyke	TOTAL	69,038	60,747	(8,291)	276,150	276,150	0	
LAND DRAINAGE (CILD)	Expenditure	18,000	9,158	(8,842)	72,000	72,000	0	Patterns of actual expenditure are uneven across the year. No spend has yet been incurred on R&M.
	Income	0	0	0	0	0	0	
Portfolio Holder: Cllr Sarah Dyke	TOTAL	18,000	9,158	(8,842)	72,000	72,000	0	
OPERATIONAL PROPERTIES (CIOP)	Expenditure	481,086	439,775	(41,311)	1,103,100	1,103,100	0	Expect catering variable spend to be £15k below budget and £15k overspend on NNDR for Operation Offices. Income from catering and operational buildings is forecast to be £60K below budget estimate.
	Income	(134,295)	(32,125)	102,170	(536,010)	(476,010)	60,000	
Portfolio Holder: Cllr Sarah Dyke	TOTAL	346,791	407,650	60,859	567,090	627,090	60,000	
COMMERICAL PROPERTIES (CIPR)	Expenditure	37,097	49,290	12,193	97,210	97,210	0	Patterns of actual expenditure are uneven across the year. No current reason to forecast year end variation. Income in line with budget. Forecast will change as year continues depending on the level of purchases made over the coming months.
	Income	(55,160)	(55,357)	(197)	(183,690)	(183,690)	0	
Portfolio Holder: Cllr John Clarke	TOTAL	(18,063)	(6,067)	11,996	(86,480)	(86,480)	0	
PROP, LAND & DEV - SPECIALISTS (CISP)	Expenditure	33,610	24,053	(9,557)	134,440	134,440	0	Savings currently occurring from a vacancy will be re-applied to consultancy fee costs being incurred delivering projects.
	Income	0	0	0	0	0	0	
Portfolio Holder: Cllr Sarah Dyke	TOTAL	33,610	24,053	(9,557)	134,440	134,440	0	
COMMERICAL INVESTMENTS (KCM)	Expenditure	242,925	123,088	(119,837)	949,500	1,399,500	450,000	Investment income surplus to be transferred to Investment Risk Reserve. Income will exceed budget due to commercial investment purchases only being added into the budget setting report once actually completed. Forecast based on completions so far this year but will change as year continues depending on the level investment completions over the coming months.
	Income	(471,763)	(936,390)	(464,627)	(1,377,140)	(1,827,140)	(450,000)	
Portfolio Holder: Cllr John Clarke	TOTAL	(228,838)	(813,302)	(584,464)	(427,640)	(427,640)	0	
CAR PARKING (KCP)	Expenditure	448,588	364,963	(83,625)	774,300	834,300	60,000	Expect £60k overspend on NNDR. Expect £30k shortfall in car park income. DX approved increase was modelled for budget on 10% but indexation provides only 7%; £45k shortfall on season ticket revenue and £30k shortfall on parking fines.
	Income	(483,273)	(488,757)	(5,484)	(2,055,670)	(1,950,670)	105,000	
Portfolio Holder: Cllr John Clarke	TOTAL	(34,685)	(123,794)	(89,109)	(1,281,370)	(1,116,370)	165,000	
ENGINEERING SERVICES (KEN)	Expenditure	13,225	4,325	(8,900)	41,830	41,830	0	Patterns of actual expenditure are uneven across the year. No current reason to forecast year end variation.
	Income	(1,515)	347	1,862	(11,910)	(11,910)	0	
Portfolio Holder: Cllr Sarah Dyke	TOTAL	11,710	4,672	(7,038)	29,920	29,920	0	
TOTAL PROPERTY, LAND & DEVELOPMENT	Expenditure	1,354,559	1,082,437	(272,122)	3,512,820	4,022,820	510,000	
	Income	(1,146,006)	(1,512,282)	(366,276)	(4,164,420)	(4,449,420)	165,000	
	TOTAL	208,553	(429,845)	(638,398)	(651,600)	(426,600)	225,000	
TOTAL COMMERCIAL SERVICES & INCOME GENERATION	Expenditure	5,005,009	4,458,746	(546,263)	18,183,390	18,716,973	533,583	
	Income	(3,774,946)	(4,143,877)	(368,931)	(11,519,050)	(11,835,148)	133,902	
	TOTAL	1,230,063	314,869	(915,194)	6,664,340	6,881,825	217,485	

#### SERVICE DELIVERY

Director: Martin Woods

#### Customer Focussed Team

Service Manager: Sharon Jones

		Year to date			Outturn Forecast			Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
Service with Elements		Budget to 30th June	Actual to 30th June	Variance to 30th June	Annual Budget	Expected Total by Year End	Variance expected 31/03/20	
		£	£	£	£	£	£	
CUSTOMER FOCUSED TEAM (PCR)	Expenditure	169,490	135,770	(33,720)	649,850	649,850	0	We currently have an underspend due to vacancies within the team. Agency staff are currently employed and we are going through the recruitment process to fill vacant roles.
	Income	0	0	0	0	0	0	
Portfolio Holder:	TOTAL	169,490	135,770	(33,720)	649,850	649,850	0	
<b>TOTAL CUSTOMER FOCUSED TEAM</b>	<b>Expenditure</b>	<b>169,490</b>	<b>135,770</b>	<b>(33,720)</b>	<b>649,850</b>	<b>649,850</b>	<b>0</b>	
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>169,490</b>	<b>135,770</b>	<b>(33,720)</b>	<b>649,850</b>	<b>649,850</b>	<b>0</b>	
<b>Case Team</b>								
Service Manager: Kirsty Larkins								
CASE TEAM (DCT)	Expenditure	372,698	395,404	22,706	1,490,790	1,490,790	0	Additional expenditure on overtime and travel allowances has been incurred, the budget for travel allowances will be vired to the management unit in quarter 2 to cover this expenditure
	Income	0	0	0	0	0	0	
Portfolio Holder:	TOTAL	372,698	395,404	22,706	1,490,790	1,490,790	0	
<b>TOTAL CASE TEAM</b>	<b>Expenditure</b>	<b>372,698</b>	<b>395,404</b>	<b>22,706</b>	<b>1,490,790</b>	<b>1,490,790</b>	<b>0</b>	
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>372,698</b>	<b>395,404</b>	<b>22,706</b>	<b>1,490,790</b>	<b>1,490,790</b>	<b>0</b>	
<b>Service Delivery Functions</b>								
Service Manager: Nigel Marston								
ENFORCEMENT & COMPLIANCE (DEC)	Expenditure	11,280	11,535	255	45,120	45,120	0	On target
	Income	0	0	0	0	0	0	
Portfolio Holder:	TOTAL	11,280	11,535	255	45,120	45,120	0	
REVENUES & BENEFITS (FBN)	Expenditure	166,601	56,542	(110,059)	530,100	530,100	0	The variance is due to a 2018/19 year end accruals for annual billing and court cost invoices that have yet to be received. Court costs income is down as no courts have been held this year yet. Summons are being issued in August with a court scheduled for September. It is unlikely that the income target will be met by year end, however this is difficult to predict at this stage.
	Income	(122,410)	(40,708)	81,702	(524,640)	(524,640)	0	
Portfolio Holder: Cllr Mike Best	TOTAL	44,191	15,834	(28,357)	5,460	5,460	0	
HOUSING BENEFIT SUBSIDY (FHB)	Expenditure	6,609,480	7,059,487	450,007	26,437,920	26,437,920	0	Our subsidy monitor projection is predicting only a very small variance at this stage. We are required to submit a mid-year subsidy estimate in the summer each year where we can adjust what we expect to pay out in Housing Benefit by the end of the year. The budget variance shown is due to timings of four weekly payments.
	Income	(6,888,667)	(6,912,360)	(23,693)	(27,008,880)	(27,008,880)	0	
Portfolio Holder: Cllr Mike Best	TOTAL	(279,187)	147,127	426,314	(570,960)	(570,960)	0	
HOUSING STANDARDS (HCP)	Expenditure	28,035	22,623	(5,412)	112,140	112,140	0	Income in advance in respect of HMO licences. Home Aid income less than the profile to date. It is anticipated that the income budget will be met at year end.
	Income	(16,862)	(41,118)	(24,256)	(67,450)	(67,450)	0	
Portfolio Holder: Cllr Val Keitch	TOTAL	11,173	(18,495)	(29,668)	44,690	44,690	0	
ENV HEALTH & COMM PROTECTION (HEH)	Expenditure	104,973	88,385	(16,588)	447,780	447,780	0	Salaries budgets less than the profile due to a vacant post. Underspends against profile on travel allowances and equipment, tools and materials budgets.
	Income	(28,728)	(26,077)	2,651	(71,660)	(71,660)	0	
Portfolio Holder: Cllr Mike Best	TOTAL	76,245	62,308	(13,937)	376,120	376,120	0	
HOUSING (HHL)	Expenditure	449,712	458,009	8,297	1,469,361	1,469,361	0	Budget expected to be on target at year end
	Income	(693,496)	(734,968)	(41,472)	(882,811)	(882,811)	0	
Portfolio Holder: Cllr Val Keitch	TOTAL	(243,784)	(276,959)	(33,175)	586,550	586,550	0	
LICENSING (HLC)	Expenditure	28,408	28,992	584	113,630	113,630	0	Higher than expected due to receipts in advance for licences that span multiple years
	Income	(46,672)	(122,282)	(75,610)	(319,930)	(319,930)	0	
Portfolio Holder: Cllr John Clarke	TOTAL	(18,264)	(93,290)	(75,026)	(206,300)	(206,300)	0	
CARELINE (HWL)	Expenditure	40,575	28,831	(11,744)	127,980	127,980	0	

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	Income	(364,273)	(395,057)	(30,784)	(427,850)	(427,850)	0	Income is ahead of target at this stage but this is due to annual invoicing
Portfolio Holder: <b>Cllr Mike Best</b>	TOTAL	(323,698)	(366,226)	(42,528)	(299,870)	(299,870)	0	
ENFORCEMENT (KET)	Expenditure	5,963	7,307	1,344	31,440	31,440	0	Overspend on salary budget
	Income	(750)	(38)	712	(3,000)	(3,000)	0	
Portfolio Holder: <b>Cllr Sarah Dyke</b>	TOTAL	5,213	7,269	2,056	28,440	28,440	0	
LAND CHARGES (LLC)	Expenditure	12,703	418	(12,285)	50,810	50,810	0	Less than expected due to service capacity, this is recognised in Service Delivery plan and additional resource to be brought in to address this issue
	Income	(109,543)	(70,760)	38,783	(438,170)	(438,170)	0	
Portfolio Holder: <b>Cllr John Clarke</b>	TOTAL	(96,840)	(70,342)	26,498	(387,360)	(387,360)	0	
RIGHTS OF WAY (LRW)	Expenditure	972	0	(972)	3,890	3,890	0	
	Income	(4,125)	0	4,125	(16,500)	(16,500)	0	
Portfolio Holder: <b>Cllr Sarah Dyke</b>	TOTAL	(3,153)	0	3,153	(12,610)	(12,610)	0	
BUILDING CONTROL (RBC)	Expenditure	74,842	107,939	33,097	446,380	594,380	148,000	The variance to date is in respect of agency expenditure, this is partially offset by an underspend on salary budgets due to vacancies. This expenditure is anticipated to continue until the end of December. However a peer review of the service has taken place and the outcomes of the review will help to drive the recruitment issue that is currently being experienced
	Income	(111,054)	(98,094)	12,960	(561,240)	(561,240)	0	
Portfolio Holder: <b>Cllr John Clarke</b>	TOTAL	(36,212)	9,845	46,057	(114,860)	33,140	148,000	
DEVELOPMENT CONTROL (RDC)	Expenditure	167,915	240,203	72,288	671,660	671,660	0	The variance to date is in respect of the agency staff costs, this has been partially offset by an underspend on other salary budgets. District Executive recently approved additional funding to address the resource issues that are being experienced in the service. Income from planning application and pre application fees was higher than the profiled budget as at 30 June
	Income	(351,737)	(407,851)	(56,114)	(1,406,950)	(1,406,950)	0	
Portfolio Holder: <b>Cllr John Clarke</b>	TOTAL	(183,822)	(167,648)	16,174	(735,290)	(735,290)	0	
ECONOMIC DEVELOPMENT (RED)	Expenditure	71,008	40,425	(30,583)	284,030	284,030	0	Less than profile budget due to the anticipated consultants fees expenditure not being incurred in the first quarter.
	Income	0	0	0	0	0	0	
Portfolio Holder: <b>Cllr John Clarke</b>	TOTAL	71,008	40,425	(30,583)	284,030	284,030	0	
STREET NAMING & NUMBERING (SSN)	Expenditure	2,502	1,205	(1,297)	10,010	10,010	0	Higher than expected due to developments coming to fruition
	Income	(6,045)	(8,220)	(2,175)	(24,180)	(24,180)	0	
Portfolio Holder: <b>Cllr John Clarke</b>	TOTAL	(3,543)	(7,015)	(3,472)	(14,170)	(14,170)	0	
<b>TOTAL SERVICE DELIVERY FUNCTIONS</b>	<b>Expenditure</b>	<b>7,774,969</b>	<b>8,151,901</b>	<b>376,932</b>	<b>30,782,251</b>	<b>30,930,251</b>	<b>148,000</b>	
	<b>Income</b>	<b>(8,744,362)</b>	<b>(8,857,533)</b>	<b>(113,171)</b>	<b>(31,753,261)</b>	<b>(31,753,261)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>(969,393)</b>	<b>(705,632)</b>	<b>263,761</b>	<b>(971,010)</b>	<b>(823,010)</b>	<b>148,000</b>	
<b>Localities</b>								
Service Manager: Tim Cook								
AREA EAST (DAE)	Expenditure	9,493	14,658	5,165	37,970	37,970	0	£10k transfer required due to coding issues. Budget to be fully spent by year end.
	Income	(1,127)	(581)	546	(4,510)	(2,000)	2,510	
Chairman: <b>Cllr Henry Hobhouse</b>	TOTAL	8,366	14,077	5,711	33,460	35,970	2,510	Expected reduction in meeting room and refreshment bookings at Churchfields.
AREA NORTH (DAN)	Expenditure	7,795	1,000	(6,795)	31,180	31,180	0	Budget to be fully spent by year end.
	Income	(1,270)	0	1,270	(5,080)	(5,080)	0	
Chairman: <b>Cllr Adam Dance</b>	TOTAL	6,525	1,000	(5,525)	26,100	26,100	0	All income expected by year end.
AREA SOUTH (DAS)	Expenditure	19,675	16,515	(3,160)	78,700	78,700	0	Budget to be fully spent by year end.
	Income	(2,925)	(3,917)	(992)	(11,700)	(11,700)	0	
Chairman: <b>Cllr Peter Gubbins</b>	TOTAL	16,750	12,598	(4,152)	67,000	67,000	0	All income expected by year end.
AREA WEST (DAW)	Expenditure	16,833	5,226	(11,607)	55,840	55,840	0	To be fully spent by year end.
	Income	(4,360)	(449)	3,911	(17,440)	0	17,440	
Chairman: <b>Cllr Jason Baker</b>	TOTAL	12,473	4,777	(7,696)	38,400	55,840	17,440	Budget incorporates Boden Centre and income for meeting rooms. No current tenant so expected shortfall in room hire income unless replacement tenant found.
LOCALITY TEAM (DLT)	Expenditure	128,913	118,884	(10,029)	515,650	515,650	0	Salary budget only. To be fully spent by year end.
	Income	0	0	0	0	0	0	
Portfolio Holder:	TOTAL	128,913	118,884	(10,029)	515,650	515,650	0	
PLAY, HEALTH & WELLBEING (PHW)	Expenditure	39,399	19,584	(19,815)	153,680	153,680	0	Budget to be fully spent by year end.

Service with Elements		Year to date			Outturn Forecast			Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		Budget to 30th June	Actual to 30th June	Variance to 30th June	Annual Budget	Expected Total by Year End	Variance expected 31/03/20	
		£	£	£	£	£	£	
	Income	(7,475)	(11,075)	(3,600)	(65,980)	(65,980)	0	All income expected by year end.
Portfolio Holder: <b>Cllr Mike Best</b>	TOTAL	31,924	8,509	(23,415)	87,700	87,700	0	
COMMUNITY SAFETY (TCS)	Expenditure	1,300	1,727	427	5,200	5,200	0	This budget is for legal work and will be fully spent by year end.
	Income	0	0	0	0	0	0	
Portfolio Holder: <b>Cllr Mike Best</b>	TOTAL	1,300	1,727	427	5,200	5,200	0	
<b>TOTAL LOCALITIES</b>	<b>Expenditure</b>	<b>223,408</b>	<b>177,594</b>	<b>(45,814)</b>	<b>878,220</b>	<b>878,220</b>	<b>0</b>	
	<b>Income</b>	<b>(17,157)</b>	<b>(16,022)</b>	<b>1,135</b>	<b>(104,710)</b>	<b>(84,760)</b>	<b>19,950</b>	
	<b>TOTAL</b>	<b>206,251</b>	<b>161,572</b>	<b>(44,679)</b>	<b>773,510</b>	<b>793,460</b>	<b>19,950</b>	
<b>Regeneration</b>								
Service Manager: Natalie Fortt								
REGENERATION (RGE)	Expenditure	15,400	57,857	42,457	61,600	61,600	0	Expenditure needs to be funded from the Regeneration Fund.
	Income	0	0	0	0	0	0	
Portfolio Holder: <b>Cllr John Clarke</b>	TOTAL	15,400	57,857	42,457	61,600	61,600	0	
<b>TOTAL REGENERATION</b>	<b>Expenditure</b>	<b>15,400</b>	<b>57,857</b>	<b>42,457</b>	<b>61,600</b>	<b>61,600</b>	<b>0</b>	
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>15,400</b>	<b>57,857</b>	<b>42,457</b>	<b>61,600</b>	<b>61,600</b>	<b>0</b>	
<b>Service Delivery Specialists</b>								
Service Manager: Nigel Marston								
SERV DELIVERY LEAD SPECIALISTS (DLS)	Expenditure	62,163	62,458	295	248,650	248,650	0	No variance is anticipated.
	Income	0	0	0	0	0	0	
Portfolio Holder:	TOTAL	62,163	62,458	295	248,650	248,650	0	
<b>TOTAL SERVICE DELIVERY SPECIALISTS</b>	<b>Expenditure</b>	<b>62,163</b>	<b>62,458</b>	<b>295</b>	<b>248,650</b>	<b>248,650</b>	<b>0</b>	
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>62,163</b>	<b>62,458</b>	<b>295</b>	<b>248,650</b>	<b>248,650</b>	<b>0</b>	
<b>Service Delivery Team Managers</b>								
Service Manager: Martin Woods								
SERVICE DELIVERY - MANAGERS (DTM)	Expenditure	60,070	58,667	(1,403)	240,280	240,280	0	No variance is anticipated.
	Income	0	0	0	0	0	0	
Portfolio Holder:	TOTAL	60,070	58,667	(1,403)	240,280	240,280	0	
<b>TOTAL SERVICE DELIVERY TEAM MANAGERS</b>	<b>Expenditure</b>	<b>60,070</b>	<b>58,667</b>	<b>(1,403)</b>	<b>240,280</b>	<b>240,280</b>	<b>0</b>	
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>60,070</b>	<b>58,667</b>	<b>(1,403)</b>	<b>240,280</b>	<b>240,280</b>	<b>0</b>	
<b>TOTAL SERVICE DELIVERY</b>	<b>Expenditure</b>	<b>8,678,198</b>	<b>9,039,651</b>	<b>361,453</b>	<b>34,351,641</b>	<b>34,499,641</b>	<b>148,000</b>	
	<b>Income</b>	<b>(8,761,519)</b>	<b>(8,873,555)</b>	<b>(112,036)</b>	<b>(31,857,971)</b>	<b>(31,838,021)</b>	<b>19,950</b>	
	<b>TOTAL</b>	<b>(83,321)</b>	<b>166,096</b>	<b>249,417</b>	<b>2,493,670</b>	<b>2,661,620</b>	<b>167,950</b>	
<b>STRATEGY &amp; COMMISSIONING</b>								
Director: Netta Meadows								
<b>Strategy &amp; Comm Case</b>								
Service Manager: Jan Gamon								
STRATEGY & COMM CASE OFFICERS (SCC)	Expenditure	55,565	52,910	(2,655)	222,260	222,260	0	No variance is anticipated.
	Income	0	0	0	0	0	0	
Portfolio Holder: <b>Cllr Val Keitch</b>	TOTAL	55,565	52,910	(2,655)	222,260	222,260	0	
<b>TOTAL STRATEGY &amp; COMM CASE</b>	<b>Expenditure</b>	<b>55,565</b>	<b>52,910</b>	<b>(2,655)</b>	<b>222,260</b>	<b>222,260</b>	<b>0</b>	
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>55,565</b>	<b>52,910</b>	<b>(2,655)</b>	<b>222,260</b>	<b>222,260</b>	<b>0</b>	

		Year to date			Outturn Forecast			Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
Service with Elements		Budget to 30th June £	Actual to 30th June £	Variance to 30th June £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/20 £	
<b>Comms, Marketing &amp; Media</b>								
Service Manager: Richard Birch								
COMMUNICATIONS (CCM)	Expenditure	22,753	20,272	(2,481)	91,010	91,010	0	The underspend to date is in respect of a number of expenditure budgets in the Leisure Communications area. These budgets will be fully spent at year end.
	Income	0	0	0	0	0	0	
Portfolio Holder: <b>Cllr Val Keitch</b>	TOTAL	22,753	20,272	(2,481)	91,010	91,010	0	
<b>TOTAL COMMS, MARKETING &amp; MEDIA</b>	<b>Expenditure</b>	<b>22,753</b>	<b>20,272</b>	<b>(2,481)</b>	<b>91,010</b>	<b>91,010</b>	<b>0</b>	
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>22,753</b>	<b>20,272</b>	<b>(2,481)</b>	<b>91,010</b>	<b>91,010</b>	<b>0</b>	
<b>Performance, People &amp; Change</b>								
Service Manager: Charlotte Jones								
PERFORMANCE PEOPLE & CHANGE (CPL)	Expenditure	44,838	56,217	11,379	166,240	166,240	0	Current variance is due to uneven spend from the L&D budget but raises no concerns. Nil variance expected at year end
	Income	0	0	0	0	0	0	
Portfolio Holder: <b>Cllr Val Keitch</b>	TOTAL	44,838	56,217	11,379	166,240	166,240	0	
<b>TOTAL PERFORMANCE, PEOPLE &amp; CHANGE</b>	<b>Expenditure</b>	<b>44,838</b>	<b>56,217</b>	<b>11,379</b>	<b>166,240</b>	<b>166,240</b>	<b>0</b>	
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>44,838</b>	<b>56,217</b>	<b>11,379</b>	<b>166,240</b>	<b>166,240</b>	<b>0</b>	
<b>Strategic Planning</b>								
Service Manager: Jan Gamon								
PROCUREMENT, CONTRACT & RISK (CPR)	Expenditure	15,845	12,939	(2,906)	58,350	58,350	0	£2,500 of variation YTD is due to phasing on software payments currently. Transport hire of £1,200 unlikely to be spent, although minor allowances for travel will be needed for one member of staff.
	Income	0	0	0	0	0	0	
Portfolio Holder: <b>Cllr Val Keitch</b>	TOTAL	15,845	12,939	(2,906)	58,350	58,350	0	
PLACE PLANNING (CPS)	Expenditure	77,172	81,870	4,698	338,210	338,210	0	Income received in respect of the Heart of Wessex Rail Partnership, the associated expenditure will be made in year and any surplus transferred to the earmarked reserve at year end.
	Income	(640)	(47,517)	(46,877)	(2,560)	(2,560)	0	
Portfolio Holder: <b>Cllr Val Keitch</b>	TOTAL	76,532	34,353	(42,179)	335,650	335,650	0	
CONTRACTED SPORTS FACILITIES (GSF)	Expenditure	119,780	8,892	(110,888)	476,870	476,870	0	Current variation reflects difficulty of allocating resource to carry out routing maintenance; however, we will need to deliver this programme by year end in totality, and expect budget to be spent
	Income	(59,965)	49,362	109,327	(239,860)	(239,860)	0	
Portfolio Holder: <b>Cllr Val Keitch</b>	TOTAL	59,815	58,254	(1,561)	237,010	237,010	0	
CIVIL CONTINGENCIES AND H&S (HCC)	Expenditure	22,665	5,388	(17,277)	90,660	90,660	0	Variation is largely due to very little overtime/standby payments YTD which is unexpected - need more time to see whether this is sustained.
	Income	(1,250)	0	1,250	(6,110)	(6,110)	0	
Portfolio Holder: <b>Cllr Val Keitch</b>	TOTAL	21,415	5,388	(16,027)	84,550	84,550	0	
PLANNING POLICY (RPP)	Expenditure	578	0	(578)	2,310	2,310	0	Budget to be vired to Place Planning where the expenditure sits.
	Income	0	0	0	0	0	0	
Portfolio Holder: <b>Cllr Val Keitch</b>	TOTAL	578	0	(578)	2,310	2,310	0	
VOLUNTARY, COMM & SOCIAL ENT ( SVCSE)	Expenditure	71,625	152,728	81,103	286,500	286,500	0	Annual expenditure will align with budget by year end - this reflects phasing
	Income	0	0	0	0	0	0	
Portfolio Holder: <b>Cllr Val Keitch</b>	TOTAL	71,625	152,728	81,103	286,500	286,500	0	
<b>TOTAL STRATEGIC PLANNING</b>	<b>Expenditure</b>	<b>307,665</b>	<b>261,817</b>	<b>(45,848)</b>	<b>1,252,900</b>	<b>1,252,900</b>	<b>0</b>	
	<b>Income</b>	<b>(61,855)</b>	<b>1,845</b>	<b>63,700</b>	<b>(248,530)</b>	<b>(248,530)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>245,810</b>	<b>263,662</b>	<b>17,852</b>	<b>1,004,370</b>	<b>1,004,370</b>	<b>0</b>	
<b>Strategy &amp; Comm Specialists</b>								
Service Manager: Netta Meadow								



		Year to date			Outturn Forecast			Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
Service with Elements		Budget to 30th June	Actual to 30th June	Variance to 30th June	Annual Budget	Expected Total by Year End	Variance expected 31/03/20	
		£	£	£	£	£	£	
STRGY & COMM LEAD SPECIALISTS (SCLS)	Expenditure	50,185	50,307	122	200,740	200,740	0	No variance is anticipated.
	Income	0	0	0		0	0	
Portfolio Holder: <b>Cllr Val Keitch</b>	TOTAL	50,185	50,307	122	200,740	200,740	0	
<b>TOTAL STRATEGY &amp; COMM SPECIALISTS</b>	<b>Expenditure</b>	<b>50,185</b>	<b>50,307</b>	<b>122</b>	<b>200,740</b>	<b>200,740</b>	<b>0</b>	
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>50,185</b>	<b>50,307</b>	<b>122</b>	<b>200,740</b>	<b>200,740</b>	<b>0</b>	
<b>TOTAL STRATEGY &amp; COMMISSIONING</b>	<b>Expenditure</b>	<b>481,006</b>	<b>441,523</b>	<b>(39,483)</b>	<b>1,933,150</b>	<b>1,933,150</b>	<b>0</b>	
	<b>Income</b>	<b>(61,855)</b>	<b>1,845</b>	<b>63,700</b>	<b>(248,530)</b>	<b>(248,530)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>419,151</b>	<b>443,368</b>	<b>24,217</b>	<b>1,684,620</b>	<b>1,684,620</b>	<b>0</b>	

#### SUPPORT SERVICES

Director: Netta Meadows

#### Support Services Case

Service Manager: Lisa Davis

SUPPORT SERVICES CASE OFFICERS (RCO)	Expenditure	242,138	241,536	(602)	968,550	968,550	0	No variance is anticipated.
	Income	0	0	0	0	0	0	
Portfolio Holder: <b>Cllr Peter Seib</b>	TOTAL	242,138	241,536	(602)	968,550	968,550	0	
SUPPORT SERVICES CASE WORK (RXC)	Expenditure	90,322	50,541	(39,781)	361,290	361,290	0	It is anticipated that the income target for the central printing budget will not achieved given the drive for digital services reducing printing demand and our prices now being brought into line with commercial prices meaning the customer base has reduced.
	Income	(23,868)	(9,927)	13,941	(95,470)	(65,470)	30,000	
Portfolio Holder: <b>Cllr Peter Seib</b>	TOTAL	66,454	40,614	(25,840)	265,820	295,820	30,000	
<b>TOTAL SUPPORT SERVICES CASE</b>	<b>Expenditure</b>	<b>332,460</b>	<b>292,077</b>	<b>(40,383)</b>	<b>1,329,840</b>	<b>1,329,840</b>	<b>0</b>	
	<b>Income</b>	<b>(23,868)</b>	<b>(9,927)</b>	<b>13,941</b>	<b>(95,470)</b>	<b>(65,470)</b>	<b>30,000</b>	
	<b>TOTAL</b>	<b>308,592</b>	<b>282,150</b>	<b>(26,442)</b>	<b>1,234,370</b>	<b>1,264,370</b>	<b>30,000</b>	

#### Support Services Functions

Service Manager: Nicola Hix

FINANCE CORPORATE COSTS (RFC)	Expenditure	785,410	665,221	(120,189)	2,729,850	2,987,240	257,390	Underspend on budget in respect of insurance premiums, offset by interest payable in respect of external borrowing. It is anticipated that the budget for investment income will be exceeded. The variance to date is in respect of investment income, the budget profile will be amended to reflect the trend of income to be received.
	Income	(337,783)	51,578	389,361	(1,878,650)	(2,504,610)	(625,960)	
Portfolio Holder: <b>Cllr Peter Seib</b>	TOTAL	447,627	716,799	269,172	851,200	482,630	(368,570)	
Service Manager: Lisa Davis								
FINANCE (RFS)	Expenditure	18,704	30,158	11,454	93,980	93,980	0	Electronic bank charges and subscriptions overspent to date, however no variance is anticipated at year end at this stage.
	Income	0	0	0	(18,330)	(18,330)	0	
Portfolio Holder: <b>Cllr Peter Seib</b>	TOTAL	18,704	30,158	11,454	75,650	75,650	0	
HR & PAYROLL (RHR)	Expenditure	13,728	9,409	(4,319)	54,910	54,910	0	The budget for maintenance of software and hardware is underspent to date. This budget will be moved to IT where the expenditure sits.
	Income	(2,495)	(3,123)	(628)	(12,870)	(12,870)	0	
Portfolio Holder: <b>Cllr Peter Seib</b>	TOTAL	11,233	6,286	(4,947)	42,040	42,040	0	
IT (RIT)	Expenditure	326,390	531,881	205,491	460,940	460,940	0	The variance to date is in respect of software licences, a number of budgets sit within the service areas and will be vired to this budget in quarter 2 which will address the variance to date.
	Income	(3,415)	(2,340)	1,075	(16,770)	(16,770)	0	
Portfolio Holder: <b>Cllr Peter Seib</b>	TOTAL	322,975	529,541	206,566	444,170	444,170	0	
DEMOCRATIC SERVICES (RLD)	Expenditure	154,937	143,865	(11,072)	619,750	619,750	0	The underspend to date is on a number of budgets including printing and stationery and member training. It is anticipated that the budgets will be fully spent by year end.
	Income	(350)	0	350	(1,400)	(1,400)	0	



Service with Elements		Year to date			Outturn Forecast			Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		Budget to 30th June £	Actual to 30th June £	Variance to 30th June £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/20 £	
Portfolio Holder: <b>Cllr Peter Seib</b>	TOTAL	154,587	143,865	(10,722)	618,350	618,350	0	
ELECTIONS (RLE)	Expenditure	40,378	271,641	231,263	167,830	167,830	0	The net underspend to date is partially in respect of the recent local and EU elections (income received in advance of expenditure). There is an underspend on electoral registration as at 30 June, the budget profile will be amended to reflect expenditure patterns.
	Income	(2,005)	(387,265)	(385,260)	(8,020)	(8,020)	0	
Portfolio Holder: <b>Cllr Peter Seib</b>	TOTAL	38,373	(115,624)	(153,997)	159,810	159,810	0	
LEGAL (RLL)	Expenditure	21,734	14,347	(7,387)	91,750	91,750	0	Underspend to date against consultants fees, the books and publication budget is oversepnt to date but the budget profile will be amended to reflect the expenditure pattern. No variance is anticipated at year end. Legal fees income budget less than profile.
	Income	(18,195)	(9,255)	8,940	(73,880)	(73,880)	0	
Portfolio Holder: <b>Cllr Peter Seib</b>	TOTAL	3,539	5,092	1,553	17,870	17,870	0	
<b>TOTAL SUPPORT SERVICES FUNCTIONS</b>	<b>Expenditure</b>	<b>1,361,281</b>	<b>1,666,522</b>	<b>305,241</b>	<b>4,219,010</b>	<b>4,476,400</b>	<b>257,390</b>	
	<b>Income</b>	<b>(364,243)</b>	<b>(350,405)</b>	<b>13,838</b>	<b>(2,009,920)</b>	<b>(2,635,880)</b>	<b>(625,960)</b>	
	<b>TOTAL</b>	<b>997,038</b>	<b>1,316,117</b>	<b>319,079</b>	<b>2,209,090</b>	<b>1,840,520</b>	<b>(368,570)</b>	
<b>Support Services Specialists</b>								
Service Manager: Netta Meadows								
SUPPORT SERV LEAD SPECIALISTS (RLS)	Expenditure	93,095	103,372	10,277	372,380	372,380	0	Additional expenditure on agency staff has been incurred in the first quarter.
	Income	0	0	0	0	0	0	
Portfolio Holder: <b>Cllr Peter Seib</b>	TOTAL	93,095	103,372	10,277	372,380	372,380	0	
Service Manager: Lisa Davis								
SUPPORT SERVICES SPECIALISTS (RSS)	Expenditure	224,230	227,574	3,344	896,920	896,920	0	Small overspend on salary budgets. Expenditure on training incurred, a budget virement will be made to cover this expenditure
	Income	0	0	0	0	0	0	
Portfolio Holder: <b>Cllr Peter Seib</b>	TOTAL	224,230	227,574	3,344	896,920	896,920	0	
<b>TOTAL SUPPORTSERVICES SPECIALISTS</b>	<b>Expenditure</b>	<b>317,325</b>	<b>330,946</b>	<b>13,621</b>	<b>1,269,300</b>	<b>1,269,300</b>	<b>0</b>	
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>317,325</b>	<b>330,946</b>	<b>13,621</b>	<b>1,269,300</b>	<b>1,269,300</b>	<b>0</b>	
<b>TOTAL SUPPORT SERVICES</b>	<b>Expenditure</b>	<b>2,011,066</b>	<b>2,289,545</b>	<b>278,479</b>	<b>6,818,150</b>	<b>7,075,540</b>	<b>257,390</b>	
	<b>Income</b>	<b>(388,111)</b>	<b>(360,332)</b>	<b>27,779</b>	<b>(2,105,390)</b>	<b>(2,701,350)</b>	<b>(595,960)</b>	
	<b>TOTAL</b>	<b>1,622,955</b>	<b>1,929,213</b>	<b>306,258</b>	<b>4,712,760</b>	<b>4,374,190</b>	<b>(338,570)</b>	
<b>TOTAL SSDC</b>	<b>Expenditure</b>	<b>16,340,257</b>	<b>15,816,606</b>	<b>(523,651)</b>	<b>61,946,241</b>	<b>62,885,214</b>	<b>938,973</b>	
	<b>Income</b>	<b>(13,003,931)</b>	<b>(13,405,403)</b>	<b>(401,472)</b>	<b>(45,748,441)</b>	<b>(46,640,549)</b>	<b>(442,108)</b>	
	<b>TOTAL</b>	<b>3,336,326</b>	<b>2,411,203</b>	<b>(925,123)</b>	<b>16,197,800</b>	<b>16,244,665</b>	<b>46,865</b>	